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ENERGY AND ENVIRONMENTAL ECONOMICS, INC.

Calgary, AB

Senior Managing Consultant

Mr. Mueller joined E3 in 2019 and heads our Canadian office in Calgary. Mr. Mueller has almost 10 years of markets and pricing experience and while at E3 Mr. Mueller has led projects focusing on asset valuation, market design, and litigation. Recent projects include a California-wide evaluation of high value sites for a long-duration storage, a long-term valuation of natural gas generation assets across CA and an appearance before the National Energy Board in Canada testifying on rate design. Mr. Mueller was also involved in E3's financial modeling and rate design for South Carolina Department of Administration in the potential sale of Santee Cooper.

CANADIAN ASSOCIATION OF PETROLEUM PRODUCERS (CAPP)

Calgary, AB

Manager, Supply and Transportation

November 2015 - June 2019

- Facilitated a year-long negotiation with TransCanada through insightful market analysis, tactical government relations, and risk identification, resulting in the largest discounted transportation service for natural gas in Canada and a \$4B+ commitment from over 20 Canadian natural gas producers
- Recommended, built, and led a working group of C-suite and senior leadership from power generators and natural gas producers. Successfully removed roadblocks for coal-to-gas conversion of existing electrical assets including new natural gas transportation options. Accelerated the timeline for conversion of coal generation assets and increasing market demand of natural gas.
- Lead negotiator for a team of 30+ organizations on Canadian natural gas pipeline issues.
 Successfully generated, and then chosen to lead, strategies by industry colleagues. Proven success as lead negotiator on:
 - \$6B+ in revenue requirements on multiple pipelines through multi-year deals
 - A complete overhaul of the NGTL pipeline rate design and service offering, resulting in increased market efficiency, improved price signals, and increased producer flexibility
- o Recipient of CAPP CEO Leadership Award (given to 1-2 employees annually) three out of six years

Analyst, Natural Gas Markets and Transportation

March 2013 – November 2015

- Testified before the National Energy Board on behalf of industry resulting in the mandated development of consumer protection programs for Canadian natural gas markets
- Fully rebuilt the long-term CAPP forecast to increase accuracy and granularity including increased
 North American analytics

LAW SOCIETY OF ALBERTA

Calgary, AB Summer 2012

Management Consultant

 Developed targeted recommendations to improve inventory levels and workflows through statistical analysis of historical operational data; decreased processing steps by 20%

CGGVERITAS, INC. Oslo, NORWAY

Project Leader January 2009 – November 2010

- Successfully led a major client engagement focusing on innovative technological solutions under strict deadlines due to external drilling schedules and regulatory constraints
- Increased project revenues by 100% through organizing, writing, and delivering a training program for five clients on the use of 4D technology in oil and gas exploration; increased repeat business due to strengthened relationships
- Led a multinational team generating exceptional client satisfaction though constant and open communication and goal-oriented delegation
- Awarded "Best in Class" by client based on outperforming industry benchmarks for technical expertise and customer service while discovering unique solutions; led to future contracts secured from client

Geophysicist

London, ENGLAND September 2007 – January 2009

- One of six international recruits to a fast-track management program due to a proven history of leadership and quantitative abilities
- Entrusted with client facing responsibilities within 4 months, 100% faster than company average

QUEEN'S UNIVERSITYGeophysical Research Assistant

Kingston, ON Summer 2006

 Developed and successfully tested a hypothesis of Vancouver Island subsurface geology through processing and interpretation of earthquake seismic data

Education

University of British Columbia Master of Business Administration Vancouver, BC 2012

Queen's University

B.Eng., Applied Geophysics

Kingston, ON 2007

<u>Citizenship</u>

Canada