



Stuart Mueller

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ENERGY AND ENVIRONMENTAL ECONOMICS, INC.

Calgary, AB

Senior Consultant

Mr. Mueller joined E3 in 2019 and heads our Canadian office in Calgary. Prior to E3, he spent six years at the Canadian Association of Petroleum Producers (CAPP), where he worked with C-suite and senior leadership to identify obstacles and opportunities in changing markets and political landscapes, recommend action plans, and stimulate collective commitment and action among stakeholders and CAPP member organizations. Before that, Mr. Mueller spent two years at the international geophysical services company CGGVeritas, where he led multinational client engagements on projects related to oil and gas exploration and successfully navigated complex scheduling and technical constraints. Mr. Mueller holds a Master of Business Administration from the University of British Columbia and a Bachelor of Engineering in Applied Geophysics from Queen's University in Ontario.

CANADIAN ASSOCIATION OF PETROLEUM PRODUCERS (CAPP)

Calgary, AB

Manager, Supply and Transportation

November 2015 – June 2019

- Facilitated a year-long negotiation with TransCanada through insightful market analysis, tactical government relations, and risk identification, resulting in the largest discounted transportation service for natural gas in Canada and a \$4B+ commitment from over 20 Canadian natural gas producers
- Recommended, built, and led a working group of C-suite and senior leadership from power generators and natural gas producers. Successfully removed roadblocks for coal-to-gas conversion of existing electrical assets including new natural gas transportation options. Accelerated the timeline for conversion of coal generation assets and increasing market demand of natural gas.
- Lead negotiator for a team of 30+ organizations on Canadian natural gas pipeline issues. Successfully generated, and then chosen to lead, strategies by industry colleagues. Proven success as lead negotiator on:
 - \$6B+ in revenue requirements on multiple pipelines through multi-year deals
 - A complete overhaul of the NGTL pipeline rate design and service offering, resulting in increased market efficiency, improved price signals, and increased producer flexibility
- Recipient of CAPP CEO Leadership Award (given to 1-2 employees annually) three out of six years

Analyst, Natural Gas Markets and Transportation

March 2013 – November 2015

- Testified before the National Energy Board on behalf of industry resulting in the mandated development of consumer protection programs for Canadian natural gas markets
- Fully rebuilt the long-term CAPP forecast to increase accuracy and granularity including increased North American analytics

LAW SOCIETY OF ALBERTA
Management Consultant

Calgary, AB
Summer 2012

- Developed targeted recommendations to improve inventory levels and workflows through statistical analysis of historical operational data; decreased processing steps by 20%

CGGVERITAS, INC.
Project Leader

Oslo, NORWAY
January 2009 – November 2010

- Successfully led a major client engagement focusing on innovative technological solutions under strict deadlines due to external drilling schedules and regulatory constraints
- Increased project revenues by 100% through organizing, writing, and delivering a training program for five clients on the use of 4D technology in oil and gas exploration; increased repeat business due to strengthened relationships
- Led a multinational team generating exceptional client satisfaction through constant and open communication and goal-oriented delegation
- Awarded “Best in Class” by client based on outperforming industry benchmarks for technical expertise and customer service while discovering unique solutions; led to future contracts secured from client

Geophysicist

London, ENGLAND
September 2007 – January 2009

- One of six international recruits to a fast-track management program due to a proven history of leadership and quantitative abilities
- Entrusted with client facing responsibilities within 4 months, 100% faster than company average

QUEEN'S UNIVERSITY
Geophysical Research Assistant

Kingston, ON
Summer 2006

- Developed and successfully tested a hypothesis of Vancouver Island subsurface geology through processing and interpretation of earthquake seismic data

Education

University of British Columbia
Master of Business Administration

Vancouver, BC
2012

Queen's University
B.Eng., Applied Geophysics

Kingston, ON
2007

Citizenship

Canada